

Row Ref	STRATEGIC & CORPORATE SERVICES						
	SECTION 3 - CAPITAL INVESTMENT PLANS 2016-17 TO 2018-19 BY YEAR						
			Three Year Budget £'000	Cash Limits			
				2016-17 £'000	2017-18 £'000	2018-19 £'000	
Rolling Programmes		Description of Project					
1	Corporate Property Strategic Capital*	Costs associated with delivering the capital programme	9,280	3,160	3,060	3,060	
2	Disposal Costs	Costs of disposing of surplus property	1,950	650	650	650	
3	<i>Modernisation of Assets</i>	Maintaining KCC estates	10,908	5,908	3,000	2,000	
4	Total Rolling Programmes		22,138	9,718	6,710	5,710	
			Total Cost of Scheme £'000	Previous Spend £'000	Cash Limits		
					2016-17 £'000	2017-18 £'000	2018-19 £'000
Individual Projects		Description of Project					
5	New Ways of Working^	Improving use of our technology and office accommodation to ensure a flexible solution in order to respond to Facing the Challenge	42,694	42,694			
6	Customer Relationship Management Solution	Solution to drive multi-channel, cross-organisation customer service design to support digital access and self-service efficiencies	885	685	200		
7	Web Redevelopment Programme	Redesign of KCC's websites and enhancement of the user experience	1,526	1,405	121		
8	Common Data Environment - formerly Building Information Modelling (BIM) Implementation	Implementation of software solutions to ensure KCC meets the Government mandate of all centrally funded Government projects to use BIM technologies	188	123	65		
9	<i>Electronic Document Management Solution (EDMS)</i>	Management solution for the document and file storage requirements	1,600	400	1,200		

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					2016-17 £'000	2017-18 £'000	2018-19 £'000	Later Years £'000
	Individual Projects	Description of Project						
10	<i>Property Investment & Acquisition Fund</i>	To fund strategic acquisitions of land and property	10,000	5,775	3,270	955		
11	<i>Innovative Schemes Fund</i>	To fund innovative and reactive projects emerging through the year	535	278	257			
12	LIVE Margate	Replace empty and poorly managed housing in Margate with high quality and well managed family housing to regenerate the area	10,038	2,707	1,304	993	3,203	
13	<i>Rendezvous Hotel</i>	Part of the Regeneration aspirations for Margate	15,750			15,750		
14	Total Individual Projects		83,216	54,067	6,417	17,698	3,203	
15	Directorate Total		105,354	54,067	16,135	24,408	8,913	

* Estimated allocations have been included for 2016-17, 2017-18, and 2018-19.

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

^ This project has been included in the capital budget in order to reflect the repayment of a loan due in this three year budget period. This is shown on line 5 on page 15.

	Total Cost of Scheme £'000	Previous Spend £'000	Cash Limits			
			2016-17 £'000	2017-18 £'000	2018-19 £'000	Later Years £'000
Funded by:						
Borrowing	24,677	12,552	7,598	993	3,203	331
Grants	15,030		3,160	8,810	3,060	
Developer Contributions	0					
Other External Funding	17,512	7,512		10,000		
Revenue and Renewals	3,913	3,913				
Capital Receipts	40,453	30,090	5,273	4,605	-1,015	1,500
Recycling of Loan Repayments	3,769		104		3,665	
Total:	105,354	54,067	16,135	24,408	8,913	1,831